



Australian Government
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Penetration of Financial and Commercial Organisations by Criminals and Terrorists

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Penetration typologies

Overt penetration

- **Remote** – Ram-rading (e.g. ATM attacks)
- **Proximal** – Taking cash, documents and information (e.g. insider theft)



Covert penetration

Remote penetration

- Personal – corruption of insiders (e.g. bribery, kickbacks)
- Electronic – remote scanning; hacking into networks (e.g. scanning PINs)



Proximal penetration

- Personal – insider abuse (e.g. employee fraud, contractor fraud – World Bank)
- Electronic – misuse of access privileges (e.g. password abuse)

Blended penetration

- Personal – placement of confederates within banks (e.g. ANZ Bank case)
- Electronic – placement of trojans (e.g. malware, keylogging)



Covert – Personal

e.g. Insider abuse

Overt

*e.g. Remote – Ram-raiding
Proximal – Insider theft*

*Blended –
e.g. placement
of confederates*

*Covert –
Proximal*

e.g. Internal fraud

*Covert –
Remote*

*e.g. Corruption
of insiders*

Covert – Electronic

e.g. Hacking, scanning



Criminological explanations

Crime is 'where the money is' (Willie Sutton)

- *Internal* – cash, account information, internal security weaknesses
- *External* – electronic banking, customer information, staff weaknesses

Routine activity theory

- Cohen & Felson (1979) – predatory crime depends on the presence of (*financially*) motivated offenders, suitable targets (*banks*), and the absence of capable guardians (*regulators*)
- Assumes that offenders undertake 'rational choice decision-making'

Displacement risks

- . . . A change in offender behaviour, along illegitimate means, which is designed to circumvent either a specific preventive measure or more general conditions unfavourable to the offender's usual model of operating (Gabor 1990)
- If security is perceived to be an effective barrier, then corruption of insiders and placement of confederates will be employed



Operation Hickey

Identity Security Strike Team Operation

- Multi-agency investigation starting in February 2006
- 20 offenders arrested for organised identity fraud syndicate activities

Modus Operandi *(personal, remote, covert penetration)*

- Forgery of 7,000 identification documents
- Take-over of individual and corporate identities
- Transactions resulting in > A\$1 million exposure for banks
- Corruption of bank officers to gain confidential client data –

Sentences

- 13 offenders pleaded guilty - longest head sentence of 6 years
- 2 bank officers sentenced: one to 2 Years with 18 month non-parole; the other received a suspended sentence of 12 months' imprisonment



ANZ Bank Case

Modus Operandi *(personal, blended, covert penetration)*

- Between August and September 2004, the ANZ Bank was defrauded of A\$650,000 with an eventual actual loss of A\$140,000 through the illegal transfer of money from Equity Manager Accounts of customers of the bank to outside accounts held in the names of various persons
- Unauthorised funds transfers were undertaken by Melissa Jennison, a bank employee, who transferred A\$650,000 from four customer accounts into the accounts of her accomplice Robert Schaefer
- Jennison also transferred funds to the business account of Tran, whose account was used to launder the illicit funds for a Ms Van

Sentences *(R v Schaefer & Tran [2007] VSCA 36)*

- Jennison – 3 years, 12 months non-parole period & confiscation order
- Schaefer – 15 months, 6 months to be served, 9 months suspended
- Tran – 2½ years, 12 months non-parole period & confiscation order



Environmental crime preventive strategies

Overt penetration

- **Remote** – Ram-rading – *target hardening (bollards, security screens)*
- **Proximal** – Taking cash & documents – *target removal, document security / monitoring, physical access control, entry-exist screening*

Covert penetration

Remote penetration

- Personal – corruption of insiders – *internal controls and monitoring*
- Electronic – hacking and scanning – *e-security and TEMPEST controls*

Proximal penetration

- Personal – insider abuse – *surveillance and personnel monitoring*
- Electronic – misuse of access privileges – *enhanced access controls*

Blended penetration

- Personal – Placement of confederates – *enhanced recruitment checks*
- Electronic – Placement of trojans – *enhanced e-security*



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